AGENCY NAME:	South Carolina Sea Grant Consortium		
AGENCY CODE:	P260	SECTION:	48

Fiscal Year 2017-2018
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SUBMISSION FORM

AGENCY MISSION	The South Carolina Sea Grant Consortium generates and provides science-based information to enhance the practical use and conservation of coastal and marine resources that foster a sustainable economy and environment for the state of South Carolina and its citizens.
AGENCY VISION	**Vision for the Coast** Looking toward the future (next 25 years), the Consortium envisions a thriving South Carolina where the following statements are true: 1. Communities are employing strategies to manage growth associated with coastal population growth and diversification in ways that conserve coastal and marine resources, support a vigorous and inclusive economy, and preserve a high quality of life for their citizens. 2. Decision-makers are incorporating scientific information as they make choices about coastal growth, ecosystem health, and public safety. 3. Coastal and marine resources are healthy, vital, and abundant. 4. Children (our leaders and workforce of the future) are knowledgeable about the importance and limitations of coastal and ocean resources. 5. People across the state and region are informed about coastal and marine resource issues, and practice good stewardship of resources. 6. Individuals, businesses, and governments fully understand and anticipate the coastal risks that confront them and act responsibly to reduce those risks. **Vision for the Consortium** The South Carolina Sea Grant Consortium is… ▪ The best Sea Grant College Program in the Nation. ▪ One of the most efficiently and effectively managed agencies within the state of South Carolina.

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Please select yes or no if the agency has any major or minor (internal or external) recommendations that would allow the agency to operate more effectively and efficiently.

	Yes	No
RESTRUCTURING RECOMMENDATIONS:	☐	X

Please identify your agency's preferred contacts for this year's accountability report.

	Name	*Phone*	*Email*
PRIMARY CONTACT:	M. Richard DeVoe	843-953-2078	rick.devoe@scseagrant.org
SECONDARY CONTACT:	Susannah Sheldon	843-953-2078	susannah.sheldon@scseagrant.org

I have reviewed and approved the enclosed FY 2016-2017 Accountability Report, which is complete and accurate to the extent of my knowledge.

AGENCY DIRECTOR *(SIGN AND DATE)*:	09-27-17
(TYPE OR PRINT NAME):	M. Richard DeVoe
BOARD/CMSN. CHAIR *(SIGN AND DATE)*:	
(TYPE OR PRINT NAME):	Harris Pastides, Ph.D.

AGENCY NAME:	South Carolina Sea Grant Consortium		
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AGENCY'S DISCUSSION AND ANALYSIS

The S.C. Sea Grant Consortium is committed to optimizing the balance among economic, social, and environmental potential of the state's coastal and marine resources through the support of integrated research, education, and extension programs. The Consortium is also interested in addressing the uncertainty that change brings with it to the coastal region, and how we as a state and as a society can adapt and prosper. It does so by engaging the talents and expertise found at South Carolina's leading academic and research institutions to increase our knowledge about the natural, cultural, and social environments of South Carolina and the region, and to use it to inform the decision-making process.

Strategic and Implementation Planning

The S.C. Sea Grant Consortium is currently operating under its new FY2018-21 Strategic Plan titled "The Changing face of South Carolina: Building a resilient Future" (http://www.scseagrant.org/pdf_files/SCSGC-FY18-21-Strategic-Plan-02-08-17.pdf). The agency's strategic plan has specific performance measures and target metrics for its three strategic administrative and management areas, which include (1) Planning, Program Management, and Overall Performance, (2) Connecting with Users, and (3) Human Resources. In addition, the Consortium has outlined specific vision statements, goals, objectives, strategies, performance measures and metrics for each of the agency's five strategic programmatic focus areas: (1) Healthy Coastal Ecosystems, (2) Sustainable Coastal Development and Economy, (3) Weather and Climate Resilience, (4) Sustainable Fisheries and Aquaculture, and (5) Scientific Literacy and Workforce Development.

The Consortium's 2018-21 Strategic Plan was vetted through the agency's Program Advisory Board and formally approved by the Consortium Board of Directors on January 30, 2017. The Consortium's plan was then submitted to the NOAA National Sea Grant Program Office (NSGO) on February 8, 2017 for review, and approval was received from NOAA Sea Grant in April 7, 2017. Programming related to the agency's updated plan was initiated February 1, 2018 with the receipt of our new quadrennial Sea Grant omnibus program award from NSGO. This four-year plan includes a number of changes to the agency's goals, objectives, and metrics, which will be reflected in our FY18-19 State Accountability report.

Performance Measures and Metrics

The Consortium's current Strategic Plan includes several dozen performance measures and metrics which are tracked on an annual basis. The Consortium's FY17-18 State Accountability Report is focused on the goals and objectives, and the resultant outputs and outcomes, which make up its three strategic administrative and management areas. Updates on these metrics are presented to the Consortium Board of Directors (at its Board meeting), the State of South Carolina (through the agency's State Accountability Report), and the NOAA National Sea Grant College Program (through formal reporting) on an annual basis.

Impacts and Accomplishments

Consortium research, extension, education, and communications activities conducted through its five strategic program focus areas have resulted in more than 50 economic, natural resource, policy and management, and social impacts and accomplishments in the state and region during FY17-18, but are too numerous to include in this report. However, they can be viewed at http://www.scseagrant.org/content/?cid=642.

Information Delivery

The Consortium has become a primary source of information for coastal and marine information and assistance. As an example, the Consortium's Web site (http://www.scseagrant.org/) statistics continue to significantly increase. During FY17-18, the Consortium Web site received 1,980,836 hits (a 31.5% increase from FY16-17),

394,424 unique visits (a 42.6% increase from FY16-17), and 1,365,956 downloads (a 38.5% increase from FY16-17). The Consortium's communications and education specialists produce award-winning and relevant products and services (e.g., *Coastal Heritage* magazine, the Consortium's Web site, etc.). And the Consortium continued its successful e-news brief called *CoastalScience@Work* to keep key state leaders and decision-makers aware of Consortium programs, activities, and impacts.

Agency Staffing

The Consortium holds 14 state FTE positions, two of which were vacant as of June 30, 2018, but have be subsequently refilled, and an additional two which are vacant due to budget limitations. In addition, the Consortium currently possesses five temporary grant positions.

Three recent staffing developments related to our efforts to build the capacity of the Consortium staff and the faculty and students of our member institutions to meet the ever-increasing demands by our constituents for our products and services are of note:

1. The agency recently hired Dr. Hamed Majidzadeh to serve as the Consortium's Coastal Environmental Quality Program Specialist. He will be working on a variety of CEQ topics, but in the near term will be focusing on research and outreach on stormwater ponds and harmful algae blooms (HABs). Funding for this position was secured through a budget increase in the Consortium's recurring state funds matched with core Sea Grant funds.

2. The agency recently released a position announcement for a new Coastal Resilience Program Specialist. This was made possible through a modest increase in core Sea Grant funding provided by the National Sea Grant Office, which we leveraged into a joint position with the College of Charleston's School of Sciences and Mathematics.

3. The agency requested and was successful in securing recurring state funding in its FY18-19 budget to support a Coastal Economics Program Specialist position, which is also being matched with core Sea Grant funding. A position announcement has recently been released.

The Consortium's current agency organization chart is appended to this Report Submission Form.

Budget Situation and Future

The Consortium continues to foster efficiencies in its staffing. The agency has brought in young talent and fresh thinking (to fill key staff vacancies created due to retirements), who have complemented the remaining veteran staff, and the Consortium is providing more formal graduate student internship experiences to assist its administrative and professional staff with programming and projects. The Consortium was able to secure budget increases in state recurring funds in FY14-15, FY15-16, and FY16-17, along with some one-time nonrecurring program funds in FY14-15. The Consortium's state appropriation (recurring funds) increased from $651,881 in FY16-17 to $671,118 in FY17-18 (reflecting employee pay plan and insurance adjustments).

Agency leadership recognizes that the state budget situation for future years will continue to present challenges for the Consortium, and thus discussions about means by which Consortium support can be sustained, increased, and diversified will continue with the Consortium's Board of Directors, Program Advisory Board, and others.

Extramural Funding and the State Budget

The Consortium continues to demonstrate its ability to secure competitive extramural funding for its programs, which tempers its need to approach the S.C. General Assembly for state funding. At the federal level, the NOAA National Sea Grant College program received a FY18 appropriation of $76.5 million, $4.0 million more than its FY17 appropriation. Of that amount, Congress directed Sea Grant to allocate $11.5 million to aquaculture research and outreach.

Total extramural support secured by the Consortium during FY16-17 was $2.27 million. The Consortium's modest but significant increases in its extramural support and growth is expected to continue.

Return-on-Investment

The Consortium continues bringing in non-state competitive grant funding to support a diverse set of coastal and ocean programs of importance to stakeholders in the state and region. This funding represents an excellent return-on-investment for the state of South Carolina; over the last 10 years, the Consortium has secured ~$28,608,164 in non-state competitive funding from a state investment of ~$4,933,634, a 580% return to the state.

Over the last five years, the Consortium's annual Return-on-Investment is as follows (*FY14-15 state recurring appropriation does not include $100,000 in non-recurring programmatic funds received that year):

FISCAL YEAR	*STATE*	*NON-STATE*	*TOTAL*	*RETURN- ON- INVESTMENT*
2013-14	$ 448,982	$1,641,003	$2,089,985	365%
2014-15	$ 559,288*	$2,138,346	$2,797,634	382%
2015-16	$ 611,881	$2,649,008	$3,260,889	433%
2016-17	$ 651,881	$2,212,493	$2,864,374	339%
2017-18	$ 671,118	$2,271,354	$2,966,037	338%

External Evaluation of the S.C. Sea Grant Consortium

The S.C. Sea Grant Consortium was last evaluated by the NOAA National Sea Grant College Program (NSGO), which consisted of a Site Visit by five external evaluators, September 1-2, 2015 in Charleston, SC. This was followed by a programmatic review of the Consortium (and the other 33 state Sea Grant College programs) by a set of five National Program Review Panels in the Spring of 2016. A summary of the outcomes of these reviews has been provided in previous accountability reports.

The agency is now preparing for its next NSGO quadrennial external evaluation, which is scheduled for February 5-7, 2019.

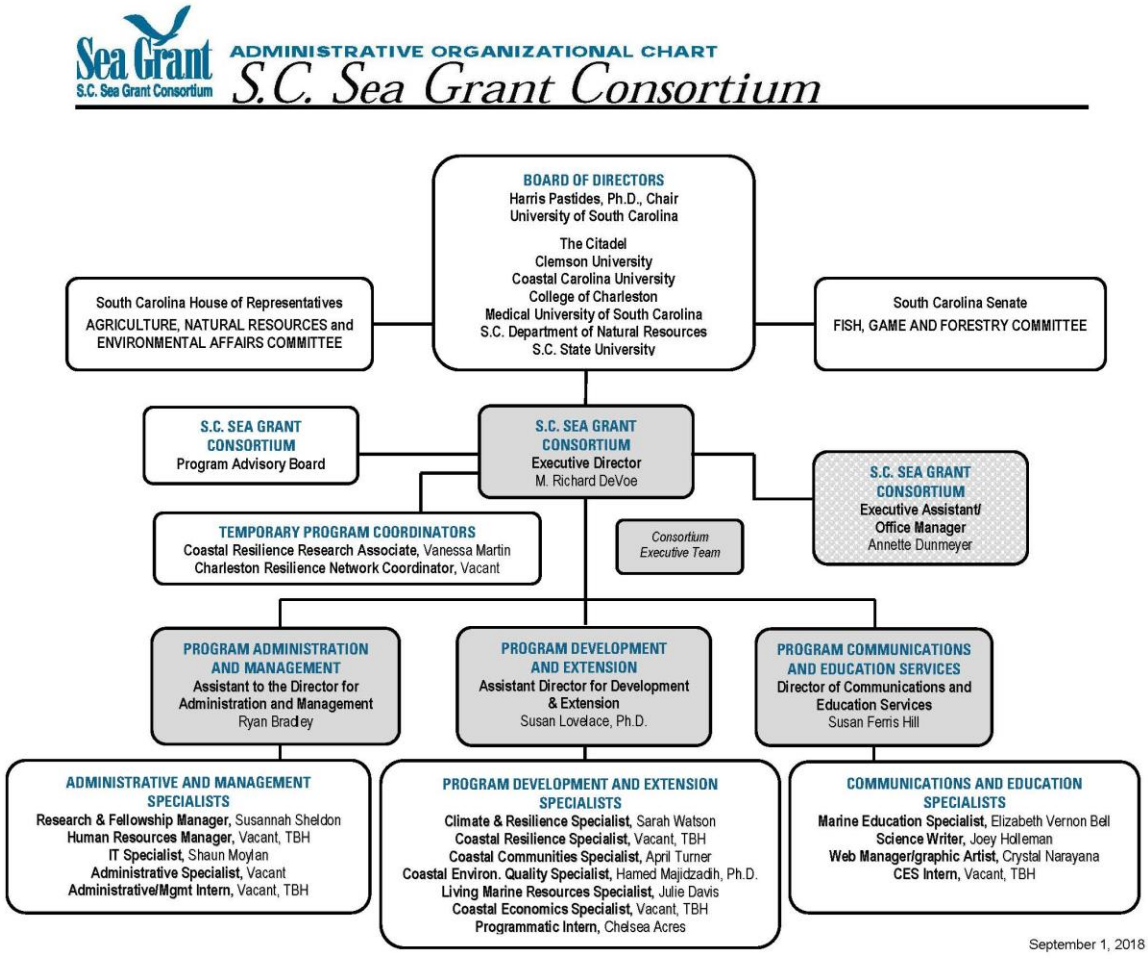
Risk Assessment and Mitigation Strategies

The Consortium is constantly engaged in short-term and long-term analyses of its programs and activities, in part as a result of its experience with gubernatorial vetoes earlier this decade and more recently with federal administration proposals to "zero-out" the NOAA National Sea Grant College Program. Through these experiences, the agency has been building awareness among state and national leaders to the Consortium's numerous, extremely diverse, and supportive cast of stakeholders, constituents, and communities, including the state's General Assembly and our U.S. Congressional delegation, with whom we partner, serve, and depend. It is this support that enables the NSGO and the Consortium to survive these recent challenges, and it has made the agency much stronger and certainly more accountable.

What the state would lose with the Consortium's demise would be what the National Sea Grant Site Visit team stated is the Consortium's (1) status as the "go-to" agency in the state for coastal and ocean information and assistance, (2) efforts in developing a huge reservoir of involved stakeholders, and (3) standing as a neutral party capable of brokering solutions to issues. The state and its citizens would also lose a significant return on its investment, both in financial and societal terms.

Restructuring Recommendations

We have no recommendations for restructuring at this time.



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Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item #			Description	2017-18			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
Government & Citizens	G	1			**Planning, Program Management, and Overall Performance: Annually support effective planning, financing, and performance efforts to meet the mission and programmatic goals of the Consortium**							
	S		1.1		**Implement ongoing planning activities and an efficient administrative and management system which supports the Consortium's programmatic themes**							
	M			1.1.1	National Sea Grant Performance Rating	Excellent	Excellent	Excellent	2/17-1/18	Nat'l Sea Grant College Program	Nat'l Sea Grant Criteria	
	M			1.1.2	Communications Awards (#)	3	4	4	7/17-6/18	Communications Director	Awards from national, regional, state, or local media organizations	
	M			1.1.3	Multi-Institutional/PI Projects (#)	9	5	9	2/17-1/18	Grant Files	Total funded proposals with multiple investigators or institutions	
	M			1.1.4	University Faculty Engaged (#)	46	40	47	2/17-1/18	Grant Files	Total number of university faculty engaged on funded proposals	
	M			1.1.5	Graduate/Undergraduate Students Supported	60	30	38	2/17-1/18	Grant Files	Total number supported on funded proposals and through fellowship programs	
	S		1.2		**Develop, maintain, and enhance the Consortium's funding levels and financial and reporting system to support the programmatic goals of the research, education, extension, and communications programs of the Consortium**							
	M			1.2.1	Res/Educ Proposals Submitted (#)	23	35	27	2/17-1/18	Grant Files	Total related proposals submitted during the federal fiscal year	
	M			1.2.2	Res/Educ Proposals Funded (#)	20	20	18	2/17-1/18	Grant Files	Total related proposals funded during the federal fiscal year	
	M			1.2.3	Extramural Funding	$2,212,493	$4,000,000	$2,271,354	2/17-1/18	Internal	Total non-state funding received by Consortium	
	M			1.2.4	Return on (State) Investment	339%	600%	338%	7/17-6/18	Internal	Extramural funding divided by state funding	
	M			1.2.5	Agreed Upon Procedures Audit	No Significant Findings	No Significant Findings	No Significant Findings	7/17-6/18	State Audit	State Auditor Guidelines	
	M			1.2.6	Businesses created as a result of Sea Grant involvement	5	4	0	2/17-1/18	Extension Staff	Extension staff awareness of businesses created	
	M			1.2.7	Businesses sustained as a result of Sea Grant involvement	9	2	9	2/17-1/18	Extension Staff	Extension staff awareness of businesses sustained	
	M			1.2.8	Jobs created as a result of Sea Grant involvement	9	40	5	2/17-1/18	Extension Staff	Extension staff awareness of jobs created	
	M			1.2.9	Jobs sustained as a result of Sea Grant involvement	20	25	23	2/17-1/18	Extension Staff	Extension staff awareness of jobs sustained	

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Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item #			Description	2017-18			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
Government and Citizens/Public Infrastructure and Economic Development	G	2			**Connecting with Users - Needs of the Consortium's diverse constituencies throughout the state and region are well-documented and addressed**							
	S		2.1		**Bring diverse perspectives together to facilitate interactions and discourse on critical coastal and ocean issues, and ensure that issues and needs of those who live and work along the coast are accurately identified**							
	M			2.1.1	Partnerships w/ Stakeholder Groups(#)	322	200	257	7/17-6/18	All Staff	Partners on all research, education, extension, management, and communications activities	
	M			2.1.2	Extension Programs	55	80	25	7/17-6/18	Extension Staff	Programs developed by or in conjunction with Extension staff	
	M			2.1.3	Participants - Extension Events	3,686	4,000	2115	7/17-6/18	Extension Staff	Events hosted or attended by Extension staff	
	M			2.1.4	Beach Sweep Volunteer Site Capts. (#)	105	110	65	10/17	Communication Director	Site Captain Participation	
	M			2.1.5	Beach Sweep Volunteers (#)	4,127	3,500	1,632	10/17	Communication Director	Attendance	
	S		2.2		**Ensure that Consortium programs are effective in providing the necessary science-based information and that this information is delivered to target audiences in a timely fashion and appropriate formats**							
	M			2.2.1	Pubs/Products - Extension	23	30	6	7/17-6/18	Extension Staff	Publications and products developed by or in conjunction with Extension staff	
	M			2.2.2	K-12 Teachers Trained	192	200	241	7/17-6/18	Education Staff	Workshop/meeting attendance	
	M			2.2.3	K-12 Students Reached	19,289	8,000	15,950	7/17-6/18	Education Staff	Multiplier of 25 students/teacher trained plus direct classroom activities	
	M			2.2.4	Number of Curricula Developed	7	5	5	7/17-6/18	Education Staff	1 curriculum per issue of quarterly Coastal Heritage; additional based on funded project objectives	
	M			2.2.5	Pubs/Products - Communications	38	25	22	7/17-6/18	Communication Director	Communications records	
	M			2.2.6	Unsolicited Requests for Pubs	58	300	220	7/17-6/18	Communication Director	Communications records	
	M			2.2.7	Publications Distributed	2,808	2,000	910	7/17-6/18	Communication Director	Communications records	
	M			2.2.8	News Releases (#)	11	12	9	7/17-6/18	Communication Director	Communications records	
	M			2.2.9	Placements from News Releases	120	150	105	7/17-6/18	Communication Director	Communications records	
	M			2.2.10	Unsolicited Media Placements	40	60	20	7/17-6/18	Communication Director	Communications records	
	M			2.2.11	Agency Web Site - Hits	1,724,108	1,200,000	2,010,358	7/17-6/18	Communication Director	Google Analytics/Sawmill	
	M			2.2.12	Agency Web Site - Unique Visits	338,562	200,000	381,419	7/17-6/18	Communication Director	Google Analytics/Sawmill	
	M			2.2.13	Agency Web Site - Downloads	1,129,737	850,000	1,396,115	7/17-6/18	Communication Director	Google Analytics/Sawmill	
Education, Training and Human Development	G	3			**Human Resources - A highly qualified, well-trained, and professionally recognized agency staff**							

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				Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item # Goal	Strategy	Measure	Description	2017-18 Base	Target	Actual	Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
	S		3.1		**Encourage an "environment of excellence" to maintain and hire talented staff and support the development of professional and other skills among the Consortium staff in partnership with other agencies and professional organizations**							
	M			3.1.1	Agency Staff Retention/Rehiring	4	2	4	7/17-6/18	Administrative Department	Number of vacancies in the agency's FTE positions	
	M			3.1.2	Staff Training Opportunities	44	30	16	7/17-6/18	All Staff	Total for staff	
	M			3.1.3	SG Extension Staffing Level	1	0	0	7/17-6/18	Extension Director	Number of vacancies in the agency's existing extension positions	
	M			3.1.4	Staff-Institutional Partnerships (#)	1	2	1	7/17-6/18	All Staff	Number of extension positions jointly funded with a member institution	
	M			3.1.5	Staff Leadership Roles [(S)elected] (#)	18	10	20	7/17-6/18	All Staff	Number of national, regional, state, and local leadership roles for which Consortium staff serve	
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Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item #			Description	2018-19			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
Government and Citizens	**G**	**1**			**Planning, Program Management, and Overall Performance: Annually support effective planning, financing, and performance efforts to meet the mission and programmatic goals of the Consortium**							
	S		**1.1**		**Implement ongoing planning activities and an efficient administrative and management system which supports the Consortium's programmatic themes**							
	M				*National Sea Grant Performance Rating*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Communications Awards (#)*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Multi-Institutional/PI Projects (#)*	*N/A measure removed from FY18-21 strategic plan*						
	M				*University Faculty Engaged (#)*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Graduate/Undergraduate Students Supported*	*N/A measure removed from FY18-21 strategic plan*						
	S		**1.2**		**Develop, maintain, and enhance the Consortium's funding levels and financial and reporting system to support the programmatic goals of the research, education, extension, and communications programs of the Consortium**							
	M				*Res/Educ Proposals Submitted (#)*	*N/A measure removed from FY18-21 strategic plan*			2/18-1/19	Grant Files	Total related proposals submitted during the federal fiscal year	
	M		1.2.1		Res/Educ proposals Submitted to the Consortium that are funded (%)	67	25	TBD	2/18-1/19	Grant Files	Total related proposals funded during the federal fiscal year	
	M		1.2.2		Extramural proposals submitted by Consortium that are funded (%)	N/A new measure for FY18-21	$40	TBD	2/18/-1/19	Grant Files	Total extramural proposals funded during the federal fiscal year	
	M		1.2.3		Extramural Funding	$2,271,354	$3,500,000	TBD	2/18-1/19	Internal	Total non-state funding received by Consortium	
	M		1.2.4		Return on (State) Investment	338%	600%	TBD	7/18-6/19	Internal	Extramural funding divided by state funding	
	M		1.2.5		Agreed Upon Procedures Audit	No Significant Findings	No Significant Findings	TBD	7/18-6/19	State Audit	State Auditor Guidelines	
	M				*Businesses created as a result of Sea Grant involvement*	*N/A measure removed from FY18-21 strategic plan*						

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Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item #			Description	2018-19			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
	M				*Businesses sustained as a result of Sea Grant involvement*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Jobs created as a result of Sea Grant involvement*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Jobs sustained as a result of Sea Grant involvement*	*N/A measure removed from FY18-21 strategic plan*						
Government and Citizens/Public Infrastructure and Economic Development	**G**	**2**			**Connecting with Users - Needs of the Consortium's diverse constituencies throughout the state and region are well-documented and addressed**							
	S		**2.1**		**Bring diverse perspectives together to facilitate interactions and discourse on critical coastal and ocean issues, and ensure that issues and needs of those who live and work along the coast are accurately identified**							
	M		2.1.1		Partnerships w/ stakeholder groups(#)	257	100	TBD	7/18-6/19	All Staff	Partners on all research, education, extension, management, and communications activities	
	M				*Extension Programs*	*N/A measure removed from FY18-21 strategic plan*						
	M		2.1.2		Number of Extension workshops and presentations	N/A new measure for FY18-21	175	TBD				
	M		2.1.3		Attendance at Extension workshops and presentations	N/A new measure for FY18-21	4,650	TBD	7/18-6/19	Extension Staff	Events hosted or attended by Extension staff	
	M		2.1.4		Professional awards/recognitions for Consortium programs (#)	N/A new measure for FY18-21	1	TBD	7/18-6/19	All Staff	Number of national, regional, state, and local awards/recognitions for Consortium programs	
	M		2.1.5		Committees/workgroups that Consortium staff lead or participate on (#)	N/A new measure for FY18-21	10	TBD	7/18-6/19	All Staff	Number of national, regional, state, and local committees/workgroups that Consortium staff lead ort participate on	
	-				*Beach Sweep Volunteer Site Capts. (#)*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Beach Sweep Volunteers (#)*	*N/A measure removed from FY18-21 strategic plan*						
	S		**2.2**		**Ensure that Consortium programs are effective in providing the necessary science-based information and that this information is delivered to target audiences in a timely fashion and appropriate formats**							

Statewide Enterprise Strategic Objective	Type	Item #			Description	2018-19			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
	M				*Pubs/Products - Extension*	*N/A measure removed from FY18-21 strategic plan*						
	M				*K-12 Teachers Trained*	*N/A measure removed from FY18-21 strategic plan*						
	M				*K-12 Students Reached*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Number of Curricula Developed*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Pubs/Products - Communications*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Unsolicited Requests for Pubs*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Publications Distributed*	*N/A measure removed from FY18-21 strategic plan*						
	M				*News Releases (#)*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Placements from News Releases*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Unsolicited Media Placements*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Agency Web Site - Hits*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Agency Web Site - Unique Visits*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Agency Web Site - Downloads*	*N/A measure removed from FY18-21 strategic plan*						

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Strategic Planning and Performance Measurement Template

Statewide Enterprise Strategic Objective	Type	Item #			Description	2018-19			Time Applicable	Data Source and Availability	Calculation Method	Meaningful Use of Measure
		Goal	Strategy	Measure		Base	Target	Actual				
Education, Training and Human Development	G	3			**Human Resources - A highly qualified, well-trained, and professionally recognized agency staff**							
	S		3.1		**Encourage an "environment of excellence" to maintain and hire talented staff and support the development of professional and other skills among the Consortium staff in partnership with other agencies and professional organizations**							
	M			3.1.1	Staff Retention Rate (%)	71	90	TBD	7/18-6/19	Administrative Department	Percentage of the agency's FTE positions filled	
	M			3.1.2	Staff Professional Development Opportunities	16	30	TBD	7/18-6/19	All Staff	Total for staff	
	M				*SG Extension Staffing Level*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Staff-Institutional Partnerships (#)*	*N/A measure removed from FY18-21 strategic plan*						
	M				*Staff Leadership Roles [(S)elected] (#)*	*N/A measure removed from FY18-21 strategic plan*						
	M			3.1.3	Professional awards/recognitions for Consortium staff (#)	N/A new measure for FY18-21	2	TBD	7/18-6/19	All Staff	Awards from national, regional, state, or local organizations recognizing staff	
	M			3.1.4	Program-related committees and task forces populated with Consortium staff (#)	N/A new measure for FY18-21	7	TBD	7/18-6/19	All Staff	Number of national, regional, state, and local committees and task forces on which Consortium staff serve	
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Fiscal Year 2017-2018
Accountability Report

Program Template

Program/Title	Purpose	*FY 2017-18 Expenditures (Actual)*				*FY 2018-19 Expenditures (Projected)*				Associated Measure(s)
		General	Other	Federal	TOTAL	General	Other	Federal	TOTAL	
I. Administration	The principal purpose of the consortium is to provide a mechanism for the development and management of the Sea Grant Program for South Carolina and adjacent regions that share a common environment and resource heritage. The consortium serves to support, improve, and share research, education, training, and advisory services in fields related to ocean and coastal resources.	$ 587,035	$ 175,364	$ 1,785,814	**$ 2,548,213**	$ 727,461	$ 83,141	$ 1,817,156	**$ 2,627,758**	1.1.1; 1.1.2; 1.1.3; 1.1.4; 1.1.5; 1.2.1; 1.2.2; 1.2.3; 1.2.4; 1.2.5; 1.2.6; 1.2.7; 1.2.8; 1.2.9; 2.1.1; 2.1.2; 2.1.3; 2.1.4; 2.1.5; 2.2.1; 2.2.2; 2.2.3; 2.2.4; 2.2.5; 2.2.6; 2.2.7; 2.2.8; 2.2.9;2.2.10; 2.2.11;2.2.12; 2.2.13; 3.1.1; 3.1.2; 3.1.3; 3.1.4; 3.1.5 (All Agency Objectives)
	Ia. Research and Education	$ 98,738	$ 171,023	$ 1,155,019	**$ 1,424,780**	$ 55,277	$ 79,141	$ 1,135,788	**$ 1,270,206**	
	Ib. Extension	$ 11,033	$ -	$ 302,906	**$ 313,939**	$ 117,816	$ -	$ 330,718	**$ 448,534**	
	Ic. Communications	$ 92,461	$ 4,341	$ 152,571	**$ 249,373**	$ 102,458	$ 4,000	$ 163,646	**$ 270,104**	
	Id. Administration	$ 384,803	$ -	$ 175,317	**$ 560,120**	$ 451,910	$ -	$ 187,004	**$ 638,914**	
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Legal Standards Template

Item #	Law Number	Jurisdiction	Type of Law	Statutory Requirement and/or Authority Granted	Does this law specify who your agency must or may serve? (Y/N)	Does the law specify a product or service your agency must or may provide?	*If yes, what type of service or product?*	*If other service or product, please specify what service or product.*
1	Code of South Carolina: Title 48, Chapter 45, Section 48-45-10 et seg. (1978 Act No. 643, as amended)	State	Statute	The principal purpose of the consortium is to provide a mechanism for the development and management of the Sea Grant Program for South Carolina and adjacent regions that share a common environment and resource heritage. The consortium serves to support, improve, and share research, education, training, and advisory services in fields related to ocean and coastal resources. The consortium further encourages and follows a regional approach to solving problems or meeting needs relating to ocean and coastal resources in cooperation with appropriate institutions, programs, and persons in the region.	Y	Y	Coastal and marine-related science-based information, advisory services, education, and program management and support	
2	Proviso 38.1	State	Proviso	Allows the agency to use funds that are generated by the sale of pamphlets, books, and other promotional materials, the production of which has been paid for by non-state funding, as other funds for the purchase of additional pamphlets, books, and other promotional materials for distribution to the public.	Y	Y	Pamphlets, books, and other promotional materials	
3	U.S. Code, Title 33, Section 1121 et seg. (National Sea Grant College and Program Act of 1966, as amended).	Federal	Statute	This legislation authorizes the establishment and operation of sea grant colleges and programs to increase the understanding, assessment, development, management, utilization, and conservation of the Nation's ocean, coastal, and Great Lakes resources. Sea Grant provides assistance to promote a strong educational base, responsive research and training activities, broad and prompt dissemination of knowledge and techniques, and multidisciplinary approaches to environmental problems. There are presently 33 Sea Grant College Programs in the United States.	Y	Y	Coastal and marine-related science-based information, advisory services, education, and program management and support	

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Customer Template

Divisions or Major Programs	Description	Service/Product Provided to Customers	Customer Segments	*Specify only for the following Segments:* (1) Industry: Name; (2) Professional Organization: Name; (3) Public: Demographics.
Research and Education	Organize and implement research and education projects and programs which address priority needs as identified by the agency's stakeholders and constituencies in its strategic plan, which engage the faculty and staff of its 8 member institutions (The Citadel, Clemson Univ., College of Charleston, Medical Univ. of S.C., S.C. State Univ., S.C. Department of Natural Resources, Coastal Carolina Univ., and Univ. of South Carolina) and others. The National Sea Grant College Program (Title 33, Chapter 22, Subchapter II, U.S. Code of Laws) is the Consortium's core federal funding source as per the agency's legislative mandate (48-45-10 to 100 Code of Laws of South Carolina), which also mandates the Consortium to seek funding from other federal and non-federal sources.	The agency generates science-based information, products, tools, technologies, and services delivers information for its targeted stakeholders (e.g., citizens, business and industry representatives, teachers, local and state government officials).	The Consortium's research and education programs serve a multitude of customers, including State Agencies, Local Governments, School Districts, General Public, Industry, and Professional Organizations.	The customers we serve are itemized as Targeted Stakeholders [S] in the Partners Excel template. [We have itemized the organizations (customers) that we serve on the Partners Excel template into five categories: Collaborator (C); Funding Organization (F); Authorizing Body (A) ; Program Partner (PP); and Targeted Stakeholder (S).]
Communications and Information Services	Generate communications products (print, media, Web-based) which inform and educate citizens and stakeholders about the issues relevant to the economic, environmental and educational quality of life along the coast and throughout South Carolina (e.g., Coastal Heritage magazine), and support community-based volunteerism through marine litter and habitat restoration projects (e.g., Beach Sweep/River Sweep; Oyster Reef Restoration). Activities of the Consortium are prescribed under Sections 48-45-10 to 100 of the Code of Laws of South Carolina.	The agency delivers science-based information, products, tools, technologies, and services delivers information for its targeted stakeholders (e.g., citizens, business and industry representatives, teachers, local and state government officials).	The Consortium's research and education programs serve a multitude of customers, including State Agencies, Local Governments, School Districts, General Public, Industry, and Professional Organizations.	The customers we serve are itemized as Targeted Stakeholders [S] in the Partners Excel template. [We have itemized the organizations (customers) that we serve on the Partners Excel template into five categories: Collaborator (C); Funding Organization (F); Authorizing Body (A) ; Program Partner (PP); and Targeted Stakeholder (S).]
Extension Program	Develop and deliver directed extension, advisory service, and technical assistance programs (such as workshops, seminars, constituent meetings, etc.) to targeted stakeholders and constituencies, focusing on issues related to coastal hazards, environmental and water quality, coastal business and economics, fisheries, aquaculture, and coastal community development. Activities of the Consortium are prescribed under Sections 48-45-10 to 100 of the Code of Laws of South Carolina.	Extension seeks to ensure that (1) problems and needs of those who live and work along the coast are accurately identified, (2) research projects and programs are effectively providing the necessary science-based information, and (3) this information is delivered to target audiences in a timely fashion and "user-friendly" format.	The Consortium's research and education programs serve a multitude of customers, including State Agencies, Local Governments, School Districts, General Public, Industry, and Professional Organizations.	The customers we serve are itemized as Targeted Stakeholders [S] in the Partners Excel template. [We have itemized the organizations (customers) that we serve on the Partners Excel template into five categories: Collaborator (C); Funding Organization (F); Authorizing Body (A) ; Program Partner (PP); and Targeted Stakeholder (S).]

Administration	Provide executive leadership, support, strategic planning, program development and review, financial management, personnel services, procurement, grants administration, interagency billing, and other related administrative services. Activities of the Consortium are prescribed under 48-45-10 to 100 Code of Laws of South Carolina.	Efficiency in the Consortium's administrative functions is key to its ability to serve its member institutions and its stakeholders alike. Therefore, the agency seeks to maximize the resources it brings to the state, address only the highest priority research, education, and extension needs of the state's citizenry, encourage professional	State Agencies, Universities, Federal Agencies	The customers we serve are itemized as Targeted Stakeholders [S] in the Partners Excel template. [We have itemized the organizations (customers) that we serve on the Partners Excel template into five categories: Collaborator (C); Funding Organization (F); Authorizing Body (A) ; Program Partner (PP); and Targeted Stakeholder (S).]

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Name of Partner Entity	Type of Partner Entity	Description of Partnership	Associated Goal(s)
	Federal Agencies/National Organizations	Collaborator (C); Funding Organization (F); Authorizing Body (A) ; Program Partner (PP); Targeted Stakeholder (S)	
NOAA National Sea Grant College Program		C;F;A	Goals 1-3
NOAA Climate Program Office		F	Goals 1-3
NOAA National Ocean Service		F;C	Goals 1-3
NOAA Hollings Marine Laboratory		C;PP	Goals 1-3
NOAA Center for Coastal Environmental		C;PP	Goals 1-3
NOAA National Weather Service		C	Goals 1-3
NOAA National Centers for Environmental			Goals 1-3
NOAA National Integrated Drought Information System (NIDIS)		C	Goals 1-3
NOAA Office for Coastal Management		C;F	Goals 1-3
NOAA Marine Debris Program		C;F	Goals 1-3
BOEM South Carolina Offshore Renewable		C	Goals 1-3
BOEM Office of Renewable Energy Program		F;C	Goals 1-3
U.S. Coast Guard		C	Goals 1-3
U.S. Geological Survey		F;C	Goals 1-3
U.S. National Park Service		C	Goals 1-3
U.S. Department of Homeland Security		F; C	Goals 1-3
U.S. Department of Agriculture		C	Goals 1-3
U.S. Environmental Protection Agency		F; C	Goals 1-3
U.S. Fish and Wildlife Service		C	Goals 1-3
U.S. Forest Service		C	Goals 1-3
U.S. Federal Emergency Management Agency		C	Goals 1-3
National Marine Educators Association		PP	Goals 1-3
IOOS Coalition		PP	Goals 1-3
Consortium for Ocean Leadership		C	Goals 1-3
Boy Scouts of America		C	Goals 1-3
Sea Grant Association		C	Goals 1-3
The Coastal Society		C	Goals 1-3
	State and Local Non-Governmental		
S.C. African-American Heritage Commission		PP	Goals 1-3
S.C. Aquaculture Association		PP	Goals 1-3
S.C. Chapter - American Planning Association		C	Goals 1-3
S.C. Coastal Conservation League		S	Goals 1-3
S.C. Marine Association		C;S	Goals 1-3
S.C. Marine Educators Association		C:S	Goals 1-3
S.C. Nature-Based Tourism Association		C;S	Goals 1-3
S.C. Seafood Alliance		C;S	Goals 1-3
S.C. Shellfish Growers Association		C;S	Goals 1-3
S.C. Shrimpers Association		C;S	Goals 1-3
S.C. Wildlife Federation		S	Goals 1-3
Maritime Association of the Port of		S	Goals 1-3
Ashley Scenic River Advisory Council		C;PP; S	Goals 1-3
Beaufort County Open Land Trust		S	Goals 1-3
Charleston Resilience Network		C;PP;S	Goals 1-3
Conestee Foundation		C; PP;S	Goals 1-3
Keep South Carolina Beautiful		C	Goals 1-3
Spring Island Trust		C	Goals 1-3
Gullah-Geechee Sea Island Coalition		C;PP;S	Goals 1-3
The Nature Conservancy		C;PP;S	Goals 1-3
Surfrider Charleston Chapter		C	Goals 1-3

Surfrider Grand Strand Chapter	C	Goals 1-3
Patriots Point Naval and Maritime Museum	C;PP	Goals 1-3
Winyah Rivers Foundation	C;PP	Goals 1-3
Charleston Riverkeeper	C;S	Goals 1-3
Congaree Riverkeeper	C;S	Goals 1-3
Waccamaw Riverkeeper	C;S	Goals 1-3
Eastside Community Development	C;PP	Goals 1-3
Camp Disovery	C;PP	Goals 1-3
Spaulding-Paolozzi	F	Goals 1-3
SC Marine Education Association	C	Goals 1-3
Carolina Common Enterprise	PP	Goals 1-3
East Cooper Land Trust	PP	Goals 1-3

State and Local Governments

		Goals 1-3
South Carolina Governor's Office	C	Goals 1-3
South Carolina State Legislature	F;A	Goals 1-3
S.C. Department of Natural Resources	C;PP;S	Goals 1-3
S.C. Department of Education	C;S	Goals 1-3
S.C. DHEC-Ocean & Coastal Resource Mgmt	C;PP	Goals 1-3
S.C. DHEC-Environmental Quality Control	C;PP	Goals 1-3
S.C. Department of Parks, Recreation &	C	Goals 1-3
S.C. Department of Agriculture	PP	Goals 1-3
S.C. Emergency Management Division	PP	Goals 1-3
ACE Basin National Estuarine Research	C;PP	Goals 1-3
North Inlet-Winyah Bay National Estuarine	C;PP	Goals 1-3
City of Mt Pleasant	PP;S;C	Goals 1-3
Town of McClellanville	PP;S;C	Goals 1-3
City of North Charleston	PP;S;C	Goals 1-3
City of Folly Beach	PP;S;C	Goals 1-3
City of Beaufort	C;PP	Goals 1-3
City of Charleston	C;PP	Goals 1-3
City of Georgetown	C;PP	Goals 1-3
City of Isle of Palms	C;PP	Goals 1-3
City of Myrtle Beach	C;PP	Goals 1-3
City of North Myrtle Beach	C;PP	Goals 1-3
City of Surfside Beach	C;PP	Goals 1-3
City of Conway	C;S	Goals 1-3
Debordieu Colony	C;S	Goals 1-3
Town of Kiawah Island	C;S	Goals 1-3
Town of Edisto Beach	C;S	Goals 1-3
Town of Bluffton	C;S	Goals 1-3
Town of Sullivan's Island	C;S	Goals 1-3
Town of Hilton Head Island	C;PP;S	Goals 1-3
Town of Port Royal	C;PP;S	Goals 1-3
Horry County	C;PP;S	Goals 1-3
Charleston County	C;PP;S	Goals 1-3
Dorchester County	C;PP;S	Goals 1-3
Beaufort County	C;PP;S	Goals 1-3
Lowcountry Council of Governments	C;PP;S	Goals 1-3
Waccamaw Regional Council of Governments	C;PP;S	Goals 1-3
Berkeley-Charleston-Dorchester Council of	C;PP;S	Goals 1-3
Charleston County Parks and Recreation	C;PP;S	Goals 1-3
Myrtle Beach State Park	C;S	Goals 1-3
Huntington Beach State Park	C	Goals 1-3
Charles Towne Landing State Park	C	Goals 1-3
Edisto Beach State Park	C	Goals 1-3
Hunting Island State Park	C	Goals 1-3
Givhans Ferry State Park	C	Goals 1-3
Colleton State Park	C	Goals 1-3
Table Rock State Park	C	Goals 1-3
Devils Fork State Park	C	Goals 1-3
Berkeley County Water and Sanitation	C	Goals 1-3
Spartanburg Water System	C	Goals 1-3
Santee Cooper	C	Goals 1-3
Renewable Water Resources (Greenville)	C	Goals 1-3

Regional Organizations		
Southeast Sea Grant College Programs (4)	C;PP	Goals 1-3
South Atlantic Fishery Management Council	C	Goals 1-3
Atlantic States Marine Fisheries Commission	C	Goals 1-3
Gulf States Marine Fisheries Commission	C	Goals 1-3
Southeast Coastal Ocean Observing Regional	C;PP;S	Goals 1-3
Gullah-Geechee Cultural Heritage Corridor	C;PP;S	Goals 1-3
Ocean Sciences Bowl, South Carolina/Georgia	C;PP;S	Goals 1-3
NOAA Southeast and Caribbean Regional	C;PP;S	Goals 1-3
Academic Institutions		
Greenville Technical College	C;S	Goals 1-3
Horry County Virtual School	C;S	Goals 1-3
Ocean Bay Middle School	C;S	Goals 1-3
St. Andrew Catholic School	C;S	Goals 1-3
Mason Preparatory School	C;S	Goals 1-3
Porter Gaud Middle School and High School	C;S	Goals 1-3
Ashley Hall Middle School and High School	C;S	Goals 1-3
Academic Magnet High School	C;S	Goals 1-3
University School of the Lowcountry	C;S	Goals 1-3
Low Country Leadership Charter School	C;S	Goals 1-3
Hilton Head High School	C;S	Goals 1-3
Consortium Member Institutions (8)	PP	Goals 1-3
Clemson University Restoration Institute	C	Goals 1-3
University of Florida	C	Goals 1-3
VIMS – College of William and Mary	C	Goals 1-3
SUNY-Albany	C	Goals 1-3
University of North Carolina - Chapel Hill	C	Goals 1-3
University of North Carolina – Wilmington	C	Goals 1-3
East Carolina University	C	Goals 1-3
Duke University	C;PP	Goals 1-3
Georgia Institute of Technology	C	Goals 1-3
North Carolina State University	C	Goals 1-3
Skidaway Institute of Oceanography	C;PP	Goals 1-3
University of Rhode Island	C	Goals 1-3
Charleston County School District	C; PP	Goals 1-3
Dorchester County School District 2	C; PP	Goals 1-3
Newberry County School District	C; PP	Goals 1-3
Mid-Carolina High School	C;PP	Goals 1-3
Francis Marion University	C;PP	Goals 1-3
Buist Academy	PP	Goals 1-3
Business and Industry		
	C	Goals 1-3
S.C. Chamber of Commerce	C;PP;S	Goals 1-3
Charleston Metro Chamber of Commerce	C;PP	Goals 1-3
Institute of Business and Home Safety (IBHS)	C	Goals 1-3
Santee Cooper	C;S	Goals 1-3
Wild American Shrimp, Inc.	C	Goals 1-3
Charleston City Marina	C;S	Goals 1-3
Charleston Water System	C;PP	Goals 1-3
Coastal Expeditions	C; PP	Goals 1-3
Magnolia Plantation and Gardens	C;PP	Goals 1-3
Middleton Place	C	Goals 1-3
AECOM	F;C	Goals 1-3
Charles River Laboratories	C;PP	Goals 1-3
National Marine Manufacturer's Association	C	Goals 1-3
Beaufort Kayak Tours	C;PP	Goals 1-3
Blueway Adventures	C;PP	Goals 1-3
Sea Kayak Carolina	C;S	Goals 1-3
Livingston's Bulls Bay Seafood	C;S	Goals 1-3
Carolina Seafood- McClellanville	C;S	Goals 1-3
Nature Adventures Kayak and Canoe Outfitters	C;S	Goals 1-3
Black River Outdoor Center	C;S	Goals 1-3
Edisto River Adventures	C;S	Goals 1-3
Gator Bait Adventure Tours	C;S	Goals 1-3
River Island Adventures	C;S	Goals 1-3

Port Royal Plantation	C;S	Goals 1-3
Marshview Organic Farm	C;S	Goals 1-3
Barrier Island Oyster Co.	C;S	Goals 1-3
Walmart Market #34	C;S	Goals 1-3
Myrtle Beach Travel Park	C;S	Goals 1-3
Sea Pines Resort	C;S	Goals 1-3
Weston & Sampson	C;S	Goals 1-3
Environmental Resource Management	C;S	Goals 1-3
Charleston City Marina and Boatyard	C;S	Goals 1-3
Carolina Boatyard	C;S	Goals 1-3
Liberty Marine	C;S	Goals 1-3
Wyndham Green Teams	C;S	Goals 1-3
Startek	C;S	Goals 1-3
Wacca Wache Marina	C;S	Goals 1-3
Bucksport Marina	C;S	Goals 1-3
Conway Marina	C;S	Goals 1-3
Charleston Sail and Power Squadron	C;S	Goals 1-3
Kiawah Island Golf Resort	C;S	Goals 1-3
Mariner's Cay Yacht Club	C;S	Goals 1-3
Spyglass Technologies	C;S	Goals 1-3
Walmart Market 34	PP	Goals 1-3
Hilton Head Area Association of Realtors	S;C	Goals 1-3
chswx.com, Jared Smith	PP;C	Goals 1-3
Atlantic Business Continuity Services	PP;C	Goals 1-3
LS3P	PP;C	Goals 1-3
Priority Five Holdings	C;PP	Goals 1-3
Thomas and Hutton	C;PP	Goals 1-3
Oswals, Cooke and Assoicates, LLC	C;PP	Goals 1-3
Greater Charleston Restaurant Association	C;PP;S	Goals 1-3
Mercedes-Benz Vans	C;PP	Goals 1-3
Wakefiled Beasley and Assoicates	C;PP	Goals 1-3
eGroup	C;PP	Goals 1-3
BoomTown!	C;PP;S	Goals 1-3
May River Oyster Company	S	Goals 1-3
Lady's Island Oyster Inc	S;C	Goals 1-3
H&H Seafood	S	Goals 1-3
Sea Eagle Market	S	Goals 1-3
Lowcountry Oyster Company	S	Goals 1-3
Barrier Island Oyster Co	S	Goals 1-3
Charleston Oyster Farm	S	Goals 1-3
Charleston Oyster Company	S	Goals 1-3
Windfall Pond Oyster Company	S	Goals 1-3
4Cs Breeding	PP	Goals 1-3
Brain Power Software	C; PP; F	Goals 1-3
Angling Women	C; PP	Goals 1-3

Other Organizations

Kiawah Island Community Association	S	Goals 1-3
Waccamaw Watershed Academy	C	Goals 1-3
Coastal Waccamaw Stormwater Education	PP	Goals 1-3
Ashley-Cooper Stormwater Education	PP	Goals 1-3
S.C. Coastal Information Network	C;PP	Goals 1-3
S.C. Task Group on Harmful Algae	C;PP	Goals 1-3
Ocean Conservancy	C;PP	Goals 1-3
Lowcountry Land Trust	C;S	Goals 1-3
SC Master Naturalists	C;S	Goals 1-3
Nemours Wildlife Foundation	C	Goals 1-3
Crowfield Plantation Homeowners Assn.	C;S	Goals 1-3
Int'l African American Museum	C;S	Goals 1-3
Kiawah Island Conservancy	C;S	Goals 1-3
Harbor Island Owners Association	C;S	Goals 1-3
Daufuskie Island Council	C;S	Goals 1-3
Friends of Edisto Beach State Park	C;S	Goals 1-3
Friends of Hunting Island State Park	C;S	Goals 1-3
Haig Point Environmental Committee	C;S	Goals 1-3
Daufuskie Island Conservancy	C;S	Goals 1-3
Edisto Island U.S. Coast Guard Auxiliary	C;S	Goals 1-3

Girl Scouts of Eastern South Carolina	C;S	Goals 1-3
Isle of Palms Exchange Club	C;S	Goals 1-3
Edisto Beach Lions Club	C;S	Goals 1-3
Coastal Discovery Museum	C;S	Goals 1-3
First United Methodist Church Mission &	C;S	Goals 1-3
United Methodist Church (Edisto Island)	C;S	Goals 1-3
Waties Island Sea Turtle Team	C;S	Goals 1-3
Yakkity Yakkers Kayak Group	C;S	Goals 1-3
Sun City Canoe and Kayak Club	C;S	Goals 1-3
Goat Island Boat Club	C;S	Goals 1-3
S.C. Sierra Club, Winyah Group	C;S	Goals 1-3
Chirping Birds Society	C;S	Goals 1-3
Murrells Inlet 2020	C;S	Goals 1-3
Wildlife Action Inc., Horry County chapter	C;S	Goals 1-3
Gap Girls Against Garbage	C;S	Goals 1-3
Bennettsville Rotary Club	C	Goals 1-3
Morehead Planetarium & Science Center	C;PP	Goals 1-3
Monterey Bay Aquarium Research Institute	C	Goals 1-3

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Fiscal Year 2017-2018
Accountability Report

Report and External Review Template

Item	Is this a Report, Review, or both?	Report or Review Name	Name of Entity Requesting the Report or Conducting Review	Type of Entity	Reporting Frequency	Current Fiscal Year: Submission Date or Review Timeline (MM/DD/YYYY)	Summary of Information Requested in the Report or Reviewed	Method to Access the Report or Information from the Review
1	Report	Restructuring Report	SC House Legislative Oversight Committee	State Agency	Intermitant	April 4, 2016 (last one submitted)	Annual report detailing the agency's goals, mission, vision as well as strategies/objectives and costs/legal standards associated	http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyPHPFiles/SeaGrantConsortium.php
2	Report	Restructuring Report	SC Senate Legislative Oversight Committee	State Agency	Intermitant	January 13, 2015 (last one submitted)	Annual report detailing agency programs and associated goals, legal statutes, and impacts to citizens/other governments as well as possible cost savings and areas to increase efficiencies	Unable to locate an online resource; FY14-15 report available via email (if requested)
3	Report	Accountability Report	SC Department of Administration, Executive Budget Office	State Agency	Annual	September 28, 2017	Annual report encompassing current/future agency strategies, goals, objectives as well as past, current and future costs associated	https://www.scstatehouse.gov/reports/aar2017/P260.pdf
4	Report	Debt Reporting and Collection	SC Department of Administration, Executive Budget Office	State Agency	Quarterly	various	Quarterly inquiry about possible debt accumulation/collection incurred/received by the agency	N/A; reports available via email (if requested)
5	Report	Comprehensive Annual Financial Report (CAFR)	SC Office of the Comptroller General	State Agency	Annual	October 23, 2017	Annual financial (inclusive) reporting for the State; Numerous reporting packages	https://www.cg.sc.gov/publicationsandreports/Pages/CAFRFY20162017.aspx
6	Report	Schedule of Expenditures of Federal Awards (SEFA)	SC Office of the State Auditor	State Agency	Annual	August 18, 2017	Annual financial (federal) reporting for the State	http://osa.sc.gov/wp-content/uploads/2018/04/17-Single-Audit.pdf
7	Report	South Carolina State Sales and Use Tax Return	SC Department of Revenue	State Agency	Quarterly	various	Quarterly filing for agency sales & use tax (including payments if necessary)	N/A; reports available via email (if requested)
8	Report	OSHA Form 301: Injury and Illness Incident Report	US Department of Labor Bureau of Labor Statistics	Federal Agency	Annual	January 8, 2018	Annual OSHA report for any agency incidents involving employee injuries/illnesses	N/A; reports available via email (if requested)
9	Report	UCE-101/120 Quarterly Filings: Contributions and Wages	SC Department of Employment and Workforce	State Agency	Quarterly	various	Quarterly filing for agency employee wages earned	N/A; reports available via email (if requested)
10	Report	NOAA National Sea Grant College Program Progress Reports	NOAA National Sea Grant College Program	Federal Agency	Annual	various	Annual performance progress report on federal grants awarded to agency	Various locations dependent upon awarding entity/interface; reports available via email (if requested)
11	Report	NOAA National Sea Grant College Program Financial Reports	NOAA National Sea Grant College Program	Federal Agency	Semi-Annual	various	Semi-annual financial progress reports on federal grants awarded to agency	Various locations dependent upon awarding entity/interface; reports available via email (if requested)
12	Report	Annual Energy Consumption Report	SC Office of Regulatory Staff, Energy Office	State Agency	Annual	August 22, 2017	Annual report on the energy usage for the agency	N/A; reports available via email (if requested)
13	Report	State Recycling and Buy Recycling Annual Report	SC Department of Health & Environmental Control	State Agency	Annual	August 22, 2017	Annual report on the agency's recycling activities	N/A; reports available via email (if requested)
14	Report	State Procurement Sole-Source Report	SC Department of Administration, Division of Procurement Services	State Agency	Quarterly	various	Quarterly progress report on any sole-sourced contracts implemented by the agency	N/A; reports available via email (if requested)
15	Report	State of South Carolina Minority Business Utilization Report	SC Division of Small and Minority Business Contracting & Certification	State Agency	Annual	October 2, 2017	Annual report on the agency's utilization of minority businesses (if/when applicable)	N/A; reports available via email (if requested)
16	Report	State Fleet Accident Report	SC Department of Administration, State Fleet Management Office	State Agency	Quarterly	various	Quarterly reporting on activity for agency leased vehicles (mileage, accidents, etc.)	N/A; reports available via email (if requested)
17	Report	SCDIS-210: Information Security Technology Measurement Standards (includes GAP Analysis, PoA, etc.)	SC Department of Administration, Division of Technology	State Agency	As Needed	various	Report/Guidelines for agency implementation of information security policies, procedures, protocols, etc.	N/A; reports available via email (if requested)
18	Report	Other Funds Survey	SC Department of Administration, Revenue & Fiscal Affairs	State Agency	Annual	October 18, 2017	Annual review of 'other' funds (earmarked, restricted, etc.) retained by the agency	N/A; reports available via email (if requested)
19	Report	IT Data Collection Workbook	SC Department of Administration, Program Management Office	State Agency	Annual	August 4, 2017	Annual IT report on fiscal spending (past, current and future), FTE needs, and hardware inventory	N/A; reports available via email (if requested)

20	Report	IT Data Collection InfoSec & Privacy Questionnaire	SC Department of Administration, Program Management Office	State Agency	Annual	August 1, 2017	Annual IT progress report on privacy and security implementations as required by the State	N/A; reports available via email (if requested)
21	Review	Annual Agreed Upon Procedures (AUP) Audit	SC Office of the State Auditor	State Agency	Annual	June 18-22, 2018	Annual audit review on agency's administrative policies and procedures (Finance, HR, etc.)	http://osa.sc.gov/wp-content/uploads/2018/09/P2617.pdf
22	Review	Annual Statewide Single Audit	SC Office of the State Auditor (via CliftonLarsonAllen LLP)	State Agency	Annual	February 6-9, 2018	Annual audit review on agency's federal expenditure activity during the state fiscal year	http://osa.sc.gov/wp-content/uploads/2018/04/17-Single-Audit.pdf
23	Review	Annual Classification Delegation Authority Audit	SC Division of State Human Resources	State Agency	Annual	June 22, 2018	Annual audit review on the agency's human resources transactions and corresponding documentation	No public access available; Report is available upon request to agency
24	Review	NOAA/Sea Grant Site Review Panel	NOAA National Sea Grant College Program	Federal Agency	Quadrennial	September 1-2, 2015 - last review held; February 5-7, 2019 - next review	On-site panel evaluation of the Sea Grant College Program spanning the last quadrennial strategic plan; a full scale review of everything from administrative/management practices to program impacts and accomplishments spanning the past four years (and everything inbetween)	http://www.scseagrant.org/pdf_files/2015-SC-Sea-Grant-Consortium-Site-Review-Report.pdf
25	Review	NOAA/Sea Grant Independent Review Panel	NOAA National Sea Grant College Program	Federal Agency	Quadrennial	March 14, 2016 - last review held	Off-site panel assessment of the Sea Grant College Program and the acheivements (impacts/ accomplishments) over the past four years compared to its strategic plan	No public access available; Report is available upon request to agency